

Reading: Friedland 07 (Development Technique)
Model: Minor random variation around an otherwise stable development pattern.
Problem Type: Paid Claims Development Example

Demo 07.02a Development (Problem)

Find Calculate ultimate claims for all accident years using data as of year-end

2023

Given

cumulative paid claims

AY	12	24	36	48
2020	48.1	141.2	200.7	240.0
2021	47.4	140.5	201.0	
2022	48.2	139.6		
2023	48.0			

Assume no development past 48 months. In other words, the triangle is fully developed by 48 months.

The paid claims on the latest diagonal are in *brown font* for instructional purposes within the solution.

Step A	====>	link ratios for paid claim triangle				
		AY	12-24	24-36	36-48	48-ult
		2013	2.936	1.421	1.196	
		2014	2.963	1.430		
		2015	2.897			
		2016				
Step B	====>	selected	2.932	1.426	1.196	1.000
						<===== Select the average of the values in each column
Step C	====>	calculate age-to-ultimate LDFs				
			12-ult	24-ult	36-ult	48-ult
		age -> ult	4.999	1.705	1.196	1.000
						<===== (selected) x (prior [age -> ult]) (calculate from right-to-left)
Step D	====>	calculate ultimate losses based on latest paid losses				
			'23@12	'22@24	'21@36	'20@48
		diagonal	48	140	201	240
final answers	====>	ultimate	240	238	240	240
						<===== (diagonal) x (age -> ult)

Tail Factor: The triangle is fully developed as of 48 months. That means the 48-ult tail factor is equal to 1.0

Sometimes it's nice to present the ultimates in a column to the right of the original triangle:

cumulative paid claims					estimated	real	
AY	12	24	36	48	ultimates	ultimates	% error
2020	48.1	141.2	200.7	240.0	240	240	0%
2021	47.4	140.5	201.0		240	240	0%
2022	48.2	139.6			238	240	-1%
2023	48.0				240	240	0%

Interesting side note:

This example was created using my simulation software **SimPolicy**. One of the input parameters to the simulation is the value of the ultimate loss. For this simulation, each AY was given the same **ultimate loss of 240**. That means we can see how accurate our estimates are. More to the point, we can often see how **inaccurate** our estimates are regardless of how we select our LDFs (Loss Development Factors) in Step B.

Moral:

Don't agonize for too long over selecting LDFs. In a real-life situation there will be a lot of noise or random variation that cannot be accounted for in any reserving method. Do the best you can with the information you've got but make allowances for the fact that your estimates will never be exactly right, especially for AYs at early stages of development.

This example:

Our estimates were essentially accurate. The simulation introduced a small amount of random variation, or noise, around an otherwise stable development pattern.

Reading: Friedland 07 (Development Technique)
Model: Changing development pattern A
Problem Type: Paid Claims Development Example

Demo 07.02b Development (Problem)

Find Calculate ultimate claims for all accident years using data as of year-end

2023

Given

cumulative paid claims

AY	12	24	36	48
2020	48.0	140.4	200.7	240.0
2021	43.6	136.0	198.6	
2022	40.0	132.1		
2023	36.9			

Assume no development past 48 months. In other words, the triangle is fully developed by 48 months.

The paid claims on the latest diagonal are in *brown font* for instructional purposes within the solution.

Step A	====>	link ratios for paid claim triangle				
		AY	12-24	24-36	36-48	48-ult
		2013	2.924	1.430	1.196	
		2014	3.116	1.461		
		2015	3.302			
		2016				
Step B	====>	selected	3.209	1.445	1.196	1.000
						<===== Select the average of the values in each column
Step C	====>	calculate age-to-ultimate LDFs				
			12-ult	24-ult	36-ult	48-ult
		age -> ult	5.546	1.728	1.196	1.000
						<===== (selected) x (prior [age -> ult]) (calculate from right-to-left)
Step D	====>	calculate ultimate losses based on latest paid losses				
			'23@12	'22@24	'21@36	'20@48
		diagonal	37	132	199	240
final answers	====>	ultimate	205	228	237	240
						<===== (diagonal) x (age -> ult)

Tail Factor: The triangle is fully developed as of 48 months. That means the 48-ult tail factor is equal to 1.0

Sometimes it's nice to present the ultimates in a column to the right of the original triangle:

cumulative paid claims					estimated ultimates	real ultimates	% error
AY	12	24	36	48			
2020	48.0	140.4	200.7	240.0	240	240	0%
2021	43.6	136.0	198.6		237	240	-1%
2022	40.0	132.1			228	240	-5%
2023	36.9				205	240	-15%

Interesting side note:

This example was created using my simulation software **SimPolicy**. One of the input parameters to the simulation is the value of the ultimate loss. For this simulation, each AY was given the same **ultimate loss of 240**. That means we can see how accurate our estimates are. More to the point, we can often see how **inaccurate** our estimates are regardless of how we select our LDFs (Loss Development Factors) in Step B.

Moral:

Don't agonize for too long over selecting LDFs. In a real-life situation there will be a lot of noise or random variation that cannot be accounted for in any reserving method. Do the best you can with the information you've got but make allowances for the fact that your estimates will never be exactly right, especially for AYs at early stages of development.

This example:

Our estimates are **no longer accurate**. This is because the development changes for each successive AY. Selecting the average of prior age-to-age factors in Step B is not good judgment. We will examine ways of correcting for this inconsistency in the development pattern but one easy way to improve the estimates is to recognize the upward trend in age-to-age factors as you move down the column. A better choice for the 12-24 selection in Step B would be the last value in the column instead of the average.

(Or if you truly believe there is an underlying trend then select an LDF that follows the trend, something like 3.50. But that's risky because trends are rarely so obvious. It's likely that at least some of the apparent trend is due to random variation or noise.)

Anyway, selecting the average of the latest 2 values in the 12-24, which is x.xxx (versus 3.114) gives this slightly: improved estimate for AY 2023:

AY	estimated ultimates	real ultimates	% error	
2020	240	240	0%	
2021	237	240	-1%	
2022	228	240	-5%	
2023	205	240	-15%	<===== recognizing the upward trend in the 12-24 column produced a slight improvement

Reading: Friedland 07 (Development Technique)
Model: Moderate random variation around an otherwise stable development pattern.
Problem Type: Paid Claims Development Example

Demo 07.02c Development (Problem)

Find Calculate ultimate claims for all accident years using data as of year-end

2023

Given

cumulative paid claims

AY	12	24	36	48
2020	42.4	145.7	202.3	240.0
2021	56.1	144.0	205.3	
2022	52.1	137.2		
2023	42.2			

Assume no development past 48 months. In other words, the triangle is fully developed by 48 months.

The paid claims on the latest diagonal are in *brown font* for instructional purposes within the solution.

Step A	====>	link ratios for paid claim triangle				
		AY	12-24	24-36	36-48	48-ult
		2013	3.436	1.388	1.186	
		2014	2.568	1.426		
		2015	2.636			
		2016				
Step B	====>	selected	2.880	1.407	1.186	1.000
						<===== Select the average of the values in each column
Step C	====>	calculate age-to-ultimate LDFs				
			12-ult	24-ult	36-ult	48-ult
		age -> ult	4.808	1.670	1.186	1.000
						<===== (selected) x (prior [age -> ult]) (calculate from right-to-left)
Step D	====>	calculate ultimate losses based on latest paid losses				
			'23@12	'22@24	'21@36	'20@48
		diagonal	42	137	205	240
final answers	====>	ultimate	203	229	244	240
						<===== (diagonal) x (age -> ult)

Tail Factor: The triangle is fully developed as of 48 months. That means the 48-ult tail factor is equal to 1.0

Sometimes it's nice to present the ultimates in a column to the right of the original triangle:

cumulative paid claims					estimated	real	
AY	12	24	36	48	ultimates	ultimates	% error
2020	42.4	145.7	202.3	240.0	240	240	0%
2021	56.1	144.0	205.3		244	240	2%
2022	52.1	137.2			229	240	-5%
2023	42.2				203	240	-15%

Interesting side note:

This example was created using my simulation software **SimPolicy**. One of the input parameters to the simulation is the value of the ultimate loss. For this simulation, each AY was given the same **ultimate loss of 240**. That means we can see how accurate our estimates are. More to the point, we can often see how **inaccurate** our estimates are regardless of how we select our LDFs (Loss Development Factors) in Step B.

Moral:

Don't agonize for too long over selecting LDFs. In a real-life situation there will be a lot of noise or random variation that cannot be accounted for in any reserving method. Do the best you can with the information you've got but make allowances for the fact that your estimates will never be exactly right, especially for AYs at early stages of development.

This example:

This is tricky. The simulation used a consistent development pattern for each AY but introduced a high degree of random variation, or noise. That makes it hard to tell whether or not the development pattern is stable. This often happens in real situations but unfortunately there you don't have the benefit of knowing the true underlying development pattern or what the real ultimate losses are.

It looks like selecting the average of the latest 2 (instead of 3) values in the 12-24 column might be better, but in fact, it makes the final estimates worse. Here's the result of choosing 2.602 (instead of 2.880)

AY	estimated	real	% error	
ultimates	ultimates			
2020	240	240	0%	
2021	244	240	2%	
2022	229	240	-5%	
2023	183	240	-24%	<===== AY 2023 estimate got worse even though the modified LDF selection looked more reasonable!

Note that the prior AYs didn't change. That's because the 12-24 selection only affects the latest AY.

Reading: Friedland 07 (Development Technique)
Model: Changing development pattern B
Problem Type: Paid Claims Development Example

Demo 07.02d Development (Problem)

Find Calculate ultimate claims for all accident years using data as of year-end

2023

Given

cumulative paid claims

AY	12	24	36	48
2020	46.8	144.3	196.9	240.0
2021	53.3	145.4	203.1	
2022	60.0	151.2		
2023	68.6			

Assume no development past 48 months. In other words, the triangle is fully developed by 48 months.

The paid claims on the latest diagonal are in *brown font* for instructional purposes within the solution.

Step A	====>	link ratios for paid claim triangle				
		AY	12-24	24-36	36-48	48-ult
		2013	3.085	1.364	1.219	
		2014	2.726	1.397		
		2015	2.520			
		2016				
Step B	====>	selected	2.777	1.381	1.219	1.000
						<===== Select the average of the values in each column
Step C	====>	calculate age-to-ultimate LDFs				
			12-ult	24-ult	36-ult	48-ult
		age -> ult	4.673	1.683	1.219	1.000
						<===== (selected) x (prior [age -> ult]) (calculate from right-to-left)
Step D	====>	calculate ultimate losses based on latest paid losses				
			'23@12	'22@24	'21@36	'20@48
		diagonal	69	151	203	240
final answers	====>	ultimate	320	254	248	240
						<===== (diagonal) x (age -> ult)

Tail Factor: The triangle is fully developed as of 48 months. That means the 48-ult tail factor is equal to 1.0

Sometimes it's nice to present the ultimates in a column to the right of the original triangle:

cumulative paid claims					estimated ultimates	real ultimates	% error
AY	12	24	36	48			
2020	46.8	144.3	196.9	240.0	240	240	0%
2021	53.3	145.4	203.1		248	240	3%
2022	60.0	151.2			254	240	6%
2023	68.6				320	240	34%

Interesting side note:

This example was created using my simulation software **SimPolicy**. One of the input parameters to the simulation is the value of the ultimate loss. For this simulation, each AY was given the same **ultimate loss of 240**. That means we can see how **accurate** our estimates are. More to the point, we can often see how **inaccurate** our estimates are regardless of how we select our LDFs (Loss Development Factors) in Step B.

Moral:

Don't agonize for too long over selecting LDFs. In a real-life situation there will be a lot of noise or random variation that cannot be accounted for in any reserving method. Do the best you can with the information you've got but make allowances for the fact that your estimates will never be exactly right, especially for AYs at early stages of development.

This example:

This is similar to an example from above where there appeared to be a trend in the LDFs as you scan down the column. Here the trend is **downward** rather than upward. As discussed previously, a better LDF selection might be the latest value in the first column instead of the average. If you select 2.623 (instead of 2.777) you get:

AY	estimated ultimates	real ultimates	% error	
2020	240	240	0%	
2021	248	240	3%	
2022	254	240	6%	
2023	303	240	26%	<===== recognizing the downward trend in the 12-24 column improved our estimate

Note that the prior AYs didn't change. That's because the 12-24 selection only affects the latest AY.

Reading: Friedland 07 (Development Technique)
Model: Stable Development Pattern with Increase in Paid Loss across AYs
Problem Type: Paid Claims Development Example

Demo 07.02e Development (Problem)

Find Calculate ultimate claims for all accident years using data as of year-end

2023

Given

cumulative paid claims

AY	12	24	36	48
2020	48	140	201	240
2021	52	152	217	
2022	56	164		
2023	60			

Assume no development past 48 months. In other words, the triangle is fully developed by 48 months.

The paid claims on the latest diagonal are in *brown font* for instructional purposes within the solution.

Step A

====> link ratios for paid claim triangle

AY	12-24	24-36	36-48	48-ult
2013	2.924	1.430	1.196	
2014	2.924	1.430		
2015	2.924			
2016				

Tail Factor: The triangle is fully developed as of 48 months. That means the 48-ult tail factor is equal to 1.0

Step B

====>

selected	2.924	1.430	1.196	1.000
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Step C

====> calculate age-to-ultimate LDFs

	12-ult	24-ult	36-ult	48-ult
age -> ult	5.000	1.710	1.196	1.000

<=====
 (selected) x (prior [age -> ult])
 (calculate from right-to-left)

Step D

====> calculate ultimate losses based on latest paid losses

	'23@12	'22@24	'21@36	'20@48
diagonal	60	164	217	240
ultimate	300	280	260	240

final answers ==>

<=====
 (diagonal) x (age -> ult)

Sometimes it's nice to present the ultimates in a column to the right of the original triangle:

cumulative paid claims

AY	12	24	36	48
2020	48	140	201	240
2021	52	152	217	
2022	56	164		
2023	60			

estimated ultimates	real ultimates	% error
240	240	0%
260	260	0%
280	280	0%
300	300	0%

Interesting side note: (Simulated ultimates are different in this example!)

This example was created using my simulation software **SimPolicy**. One of the input parameters to the simulation is the value of the ultimate loss. For this simulation, the **ultimate losses are as in the table above**. Each AY has a different value.

This example:

Although the paid losses increase from AY to AY, the development pattern is exactly the same for each AY. That means the key assumption of stability/consistency is satisfied and the development method will produce the correct ultimates.